



State of Wisconsin
Department of Health Services

Scott Walker, Governor
Dennis G. Smith, Secretary

August 21, 2012

The Honorable Lena Taylor, Senate Co-Chair
Joint Finance Committee
415 South Capitol
Madison, WI 53702

The Honorable Robin Vos, Assembly Co-Chair
Joint Finance Committee
309 East Capitol
Madison, WI 53702

Dear Senator Taylor and Representative Vos:

In accordance with Section 51.06 (8), Wisconsin Statutes, enclosed is a copy of the report on people relocated and diverted from nursing homes, intermediate care facilities for persons with intellectual disabilities (ICFs-MR), and State Centers for Persons with Developmental Disabilities in state fiscal year (SFY) 2011. This report provides information related to four programs: the ICF-MR Restructuring Initiative, the Community Integration Program 1A, the Community Relocation Initiative, and the Nursing Home Diversion Initiative.

The Department's relocation and diversion programs have been highly successful, providing the opportunity in SFY11 for 499 elderly individuals and people with physical and developmental disabilities to live in community-based settings who otherwise would have resided in ICFs-MR and nursing facilities. Since FY06, approximately 4,319 elders and people with physical and developmental disabilities have successfully relocated from institutional settings and an additional 932 individuals were diverted from admission to a nursing home through the Department's programs. The quality of life for these 5,251 individuals has been enhanced through the opportunity to live in the community, be near family and friends and be more fully involved in community activities.

Highlights of the relocation and diversion initiatives include:

- 755 people with developmental disabilities, many of whom resided in institutions for decades, moved to the community and participated in community activities not previously available to them.
- 2,410 frail elders who resided in nursing facilities chose to live in the community near their families and friends. Prior to the Community Relocation Initiative these individuals would have been on a waiting list for home and community-based care, and few would have had the opportunity to return to the community.

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- 1,154 people with physical disabilities chose to live in the community where they were able to access community activities.
- People with developmental disabilities have been served in the community at a cost that is within the institutional budget for this population.
- Frail elders and people with physical disabilities are being served in the community at a cost below that of institutional care, resulting in a level of savings under the Medical Assistance Program in SFY11 of \$2.2 million for the people relocated during the year.
- 662 elders and 270 people with physical disabilities, who were determined to be at imminent risk of having to move to a nursing facility, were able to remain in community-based settings because diversion funding was made available.

I trust you will find the enclosed report useful. Please contact Gail Propsom at 608-267-5139 if you have any questions.

Sincerely,



Dennis G. Smith
Secretary

Enclosure

SFY 2011 REPORT on RELOCATIONS and DIVERSIONS from INSTITUTIONS

As required by s. 51.06 (8)

Executive Summary

Through three programs, the Department provides elders and people with physical and developmental disabilities residing in nursing facilities and Intermediate Care Facilities for the Mentally Retarded (ICFs-MR) the opportunity to relocate to community-based settings. Under another program, the Department provides support to a limited number of individuals who are at imminent risk of entering a nursing home to be diverted from nursing home admission and remain in community settings.

The Department's relocation and diversion programs have been highly successful, providing the opportunity in State Fiscal Year (SFY) 2011 for 499 elderly individuals and people with physical and developmental disabilities to live in community settings, closer to family and friends and community activities. As shown in the summary table below, 318 or almost 64%, of all relocations and diversions were frail elders; 161 or 32%, were persons with physical disabilities; 20 or 4% were individuals with developmental disabilities.

Community Relocations and Diversions in SFY 2011				
	Persons with Developmental Disabilities	Frail Elders	Persons with Physical Disabilities	Total
Relocations	20	223	136	379
Nursing Home Diversions	n/a	95	25	120
Total	20	318	161	499
% of Total	4.01%	63.73%	32.26%	

Since SFY 2006, 4,319 elders and people with physical and developmental disabilities have successfully relocated from institutional settings and an additional 932 individuals were diverted from admission to a nursing home through the Department's programs. The quality of life for these 5,251 individuals has been enhanced through the opportunity to live in the community and be near family and friends and more fully engaged in community activities. The experience of the past six years is summarized in the table below.

Community Relocations and Diversions								
SFY	Persons with DD		Frail Elders		Persons with PD		Total	
	Relocations	Diversions	Relocations	Diversions	Relocations	Diversions	Relocations	Diversions
2006	372		409	98	152	47	933	145
2007	176		484	107	240	57	900	164
2008	52		438	133	222	50	712	183
2009	54		379	134	188	62	621	196
2010	81		477	95	216	29	774	124
2011	20		223	95	136	25	379	120
Total	755		2,410	662	1,154	270	4,319	932
GRAND TOTAL							5,251	

Background

Relocation Initiatives

The Department provides elders and people with physical and developmental disabilities residing in nursing facilities and ICFs-MR the opportunity to relocate to community-based living arrangements under the following three programs:

- ICF-MR Restructuring Initiative
- Community Integration Program 1A
- Community Relocation Initiative

ICF-MR Restructuring Initiative

The ICF-MR Restructuring Initiative serves persons with developmental disabilities receiving active treatment in a non-state-owned Intermediate Care Facility for the Mentally Retarded (ICF-MR) or a non-state-owned nursing facility. (Relocations from the three State Centers for Persons with Developmental Disabilities are part of the Community Integration Program 1A described below.) The initiative was authorized in the 2003-05 biennial budget bill and became effective on January 1, 2005. Under the initiative, counties are required to prepare a community plan for every person residing in an ICF-MR and for every person seeking admission to an ICF-MR. The plan must be submitted to the court and the court must consider the plan, along with other information presented to the court. If the court determines that the community is the most integrated setting appropriate to the needs of the individual, the court must order the person to be served in the community. If the person with a developmental disability was a resident of an ICF-MR or a nursing facility, the initiative allows money that was previously used to fund his/her institutional care to follow the person into the community to fund community-based care. Funding can also be used under this initiative for community placements for people relocated from facilities that are closing or downsizing. Under this initiative, the entire cost of the person's care plan is funded by the state. Therefore, no county tax levy funding has been required to fund these relocations.

In SFY 2011, a total of 19 individuals with developmental disabilities moved into the community from non-state-owned ICFs-MR and nursing facilities. In their new community settings, these individuals had their care needs fully met and participated in community activities that were not available to them when they resided in institutions.

As a result of the ICF-MR Restructuring Initiative and other factors the long term care system for individuals with developmental disabilities has significantly rebalanced. Since the start of this initiative in January 2005 through June 2011, a total of 744 individuals transitioned to community settings. As of June 2011, only 296 individuals were residing in ICFs-MR excluding the State Centers, which is less than a fourth of the population in those facilities at the start of the initiative. Nineteen ICFs-MR, accounting for over 60 percent of all ICFs-MR other than the State Centers, closed over the course of the initiative.

more than 100 days; 201 or approximately 56% for six months or more, and 96 or almost 27% relocated after having been in the nursing home for more than one year. Nine individuals were in a nursing home for 3 years or more and the longest pre-relocation stay was almost 17 years.

Length of Time in Nursing Home Prior to Relocation: SFY 2011				
≤100 days	101-179 days	6 mo-1 year	> 1 year	Total
57	101	105	96	359

Diversions

Nursing Home Diversion Program

The Nursing Home Diversion Program provides support to individuals who are at imminent risk of entering a nursing home to be diverted from nursing home admission and remain in community settings. The program was authorized in 2005 Wisconsin Act 355 and began in April 2006. Participants in this program are served under the Community Integration Program II (CIP II) Medicaid home and community-based waiver. To be eligible for these diversion funds, a person is required to meet certain risk criteria as defined by the Department in addition to meeting the functional and financial eligibility criteria for CIP II. The statute originally authorized the Department to provide an enhanced CIP II rate for up to 150 individuals who are diverted from imminent entry into a nursing home and to provide diversion opportunities for additional individuals, subject to the concurrence of the legislature. Subsequent to the original legislation, the Legislature passed and the Governor approved 2009 Wisconsin Act 277. This act, which became effective in May 2011, removed the limitation on the number of CIP II nursing home diversion slots available to be used by counties to divert high risk elders and persons with physical disabilities from entering nursing homes.

To be eligible for diversion funding, an individual must meet all of the following criteria:

- Belong to a target group served by CIP II (elderly age 65 or older and/or have a physical disability)
- Be functionally and financially eligible for the CIP II program;
- Reside or intend to reside in a community setting that is eligible for CIP II;
- Meet high risk criteria for imminent entry into a nursing home;
- The costs of the person's Medicaid funded community care plan must be no greater than the Medicaid costs the person would have incurred in the nursing home. The care must be cost-neutral.

As a part of the diversion initiative, the Department was required to develop and utilize criteria to determine who is at imminent risk of entry into a nursing home. In developing the criteria, the Department reviewed national studies, analyzed Wisconsin data and consulted with county long-term support coordinators and staff. Factors that are considered in the criteria include:

- Meeting an intensive skilled nursing (ISN) level of care;
- Facing an imminent loss of current living arrangement;
- Having a fragile or insufficient informal caregiver arrangement;
- Having a terminal illness;
- Having multiple other factors that are associated with nursing home entry.

Appendix A provides information about the living arrangements for individuals relocated under the Community Relocation Initiative by the program under which they were served.

The living arrangements of the 120 individuals diverted from nursing home admission under the Nursing Home Diversion program are summarized below. Many individuals remained in their same living arrangement. Almost half moved to or remained in a home or apartment. About 40% are living in CBRFs while a smaller number are in Residential Care Apartment Complexes or adult family homes.

Living Arrangement for Individuals Diverted from Nursing Homes in SFY 2011		
	Prior Living Arrangement	Living Arrangement on Program
Home or Apartment	72	59
Adult Family Home	4	8
CBRF	34	47
RCAC	7	6
Hospital/Other	3	--
TOTAL	120	120

Duration of Relocations

Of the 359 elders and people with physical disabilities who relocated from nursing homes in SFY 2011, 26 died and 37 returned to a nursing home during the fiscal year. The remaining individuals continue to live in the community and virtually all continue to receive services through Family Care, Family Care Partnership, IRIS or the CIP II home and community-based waiver program.

None of individuals who relocated from a State Center or an ICF-MR in 2011 died during the year. No one who relocated from an ICF-MR or State Center returned to an institution during the state fiscal year. Appendix B provides information on deaths and returns to institutions among people who have moved from ICFs-MR and State Centers since SFY 2006.

Costs Under the Medicaid Program

To determine the net Medicaid cost of the relocation programs, Medicaid costs were calculated for both the period when the person was in an institution and the period when the person was living in the community. The analysis examined the following two components: (a) the institutional or home and community-based waiver costs; and (b) other Medicaid costs, termed MA Card Costs, which include the Medicaid costs for personal care services, therapeutic services, and all other MA services. This provides a comprehensive presentation of the person's Medicaid costs in each setting.

ICF-MR Restructuring

The ICF-MR Restructuring Initiative establishes a set amount of funding to be used for the costs of all individuals eligible for the initiative either in institutional or community settings. In SFY 2011, the total ICF-MR Restructuring budget equaled \$65.5 million All Funds (AF). The Department is expected to manage the cost of serving those individuals remaining in institutions and the cost of new community relocations so as to stay within the global ICF-MR Restructuring budget.

In SFY 2011, the average daily MA cost of individuals in an ICF-MR was \$235.07, of which \$222.48 was facility cost and \$12.59 was card costs. The average daily MA cost of serving the individuals in the community after relocation was \$290.95, of which \$232.06 was waiver costs and \$58.89 was card costs. The state MA program fully funds these community costs, with the result that counties do not bear any new costs due to this initiative. The average cost of individuals relocated in SFY 2011 was \$55.88 more per day than their institutional cost.

In total, under the ICF-MR Restructuring Initiative in SFY 2011, approximately \$16 million AF was spent on waiver costs, \$3.2 million AF for the increased cost of MA card services for relocated individuals in the community, and \$30.7 million AF for the costs of individuals residing in ICF-MR or nursing home institutions for a total program cost of \$50 million AF. Thus, the cost of the entire ICF-MR program for SFY 2011, \$50 million AF, was within the SFY 11 budgeted level of \$65.5 million AF. Consistent with the Department's practices for administering the overall Medicaid program, the balance of funding in the ICF-MR program area was used to offset funding shortfalls in other parts of the Medicaid program.

CIP 1A Program

As noted above, individuals with developmental disabilities relocated under the CIP 1A program are funded by the state MA program for their actual community costs. The institutional cost at the state DD Center where they resided was decreased by the amount of the individual care plan, making the program cost-neutral.

Nursing Home Diversion Program

The average daily community cost of individuals served under the nursing home diversion program in SFY 2011 was \$87.98, of which \$48.26 was waiver costs and \$39.72 was card costs. The projected daily MA cost of serving these individuals if they had entered a nursing home is \$125.43 based on the projected average facility cost for non-developmentally disabled nursing home residents in SFY 2011 and estimated card services for the Community Relocation Initiative prior to relocation.

The estimated cost of the individuals served under the nursing home diversion program in SFY 2011 is \$1.34 million AF. The projected cost of serving these individuals in nursing homes, if they had needed to enter a nursing home, during the same time period was \$1.94 million AF.

individuals living in smaller settings. Residential and day-service providers also have procedures and practices that maintain each person's safety and health. Because they interact with each person on a constant basis, medical conditions are monitored, social and environmental situations are structured, and individuals with special needs are given sufficient supports.

The Department oversees these programs and service delivery systems by having staff disbursed throughout the state to facilitate and monitor these efforts through several types of activities, including: random unannounced visits, in-depth annual plan review, as well as on-going dialogue with all stakeholders (including consumers and their families/guardians). The Department issues guidelines, and establishes policies and procedures whenever necessary, when gaps are identified or suspected.

Actual or suspected events

Any actual or suspected event that threatens the health or safety of an individual is investigated and reviewed by each provider and waiver agency. Waiver agencies are required to report all such instances to state level quality assurance staff or contractors, who, depending on the nature and seriousness of the report, may investigate or involve others (such as police or the judicial system).

All deaths in licensed or certified settings are reported to and scrutinized by a state review committee that looks for negative trends associated with providers, counties, or the approaches that are used by the service delivery system with the intent of preventing further instances. Concerns are then shared with appropriate entities who are required to make systemic improvements or take corrective actions, which creates a constant cycle of improvement. Instances of abuse or neglect are remedied swiftly. Access to necessary medical services is closely monitored.

Involvement of Guardians or Family Members

Counties are required to prepare a plan for home or community-based care for all individuals residing in ICFs-MR and nursing homes who are at a developmental disability level of care. For ICFs-MRs other than the State Centers, these plans are part of the statutorily required annual court review (known as the Watts review) to determine the most integrated setting appropriate to the person's needs. Counties involve guardians in the preparation of these plans and state law requires that the county provide a copy of the plan to the guardian prior to the Watts review.

When a person is relocated from a State Center or other ICF-MR or nursing home facility, the plan for that individual's care is signed by the guardian indicating his/her acceptance of the plan. Of the 19 persons relocated under the ICF-MR Restructuring Initiative in SFY 2011, guardians all agreed with the plan that was developed. Guardians agreed with the plan for the person who relocated from the State Centers in SFY 2011 under the CIP 1A program.

Most elderly persons and persons with physical disabilities relocated under the Community Relocation Initiative do not have guardians. However, in cases where people do have guardians, the guardians are involved in the efforts to relocate or divert individuals from institutions.

APPENDIX A

Placement of Relocations under the Community Relocation Initiative by Program - SFY 2011

	Home/Apartment	CBRF	RCAC	AFH	Total
Elderly					
CIP II: CRI	23	57	5	6	91
Family Care	52	55	11	5	123
PACE/Partnership	4	4	1		9
Total	79	116	17	11	223
% of Total*	35.43%	52.02%	7.62%	4.93%	100.00%
Persons with PD					
CIP II: CRI	27	17	3	8	55
Family Care	28	17	6	10	61
PACE/Partnership	9	6	1	4	20
Total	64	40	10	22	136
% of Total*	47.06%	29.41%	7.35%	16.18%	100.00%
TOTAL					
CIP II: CRI	50	74	8	14	146
Family Care	80	72	17	15	184
PACE/Partnership	13	10	2	4	29
Total	143	156	27	33	359
% of Total*	39.83%	43.45%	7.52%	9.19%	100.00%

* Percentages may not add to 100% due to rounding.

State Center Relocations

	SFY 06	SFY 07	SFY 08	SFY 09	SFY 10	SFY 11	TOTAL
Number Relocated FY06	32						
Died	1	2	1	1	1	0	6
Returned to an institutional setting	0	0	0	0	0	0	0
Number Relocated FY07		36					
Died		1	0	1	4	2	8
Returned to an institutional setting		0	2	0	0	0	2
Number Relocated FY08			9				
Died			0	0	0	0	0
Returned to an institutional setting			0	0	0	0	0
Number Relocated FY09				17			
Died				0	0	1	1
Returned to an institutional setting				0	0	0	0
Number Relocated FY10					9		
Died					0	0	0
Returned to an institutional setting					0	0	0
Number Relocated FY11						1	
Died						0	0
Returned to an institutional setting						0	0

APPENDIX C-2

Turnover Rates for Skilled Nursing Facilities
(NS = Facility reports no staff in the category)

Name	City	County	Full Time Registered Nurses	Part Time Registered Nurses	Full Time Licensed Practical Nurses	Part Time Licensed Practical Nurses	Full Time Nursing Assistants	Part Time Nursing Assistants
Villa Pines Living Center	FRIENDSHIP	ADAMS	29	33	17	60	25	27
Mellen Manor	MELLEN	ASHLAND	50	50	0	50	88	73
Ashland Health And Rehabilitation Center	ASHLAND	ASHLAND	20	0	33	40	29	127
Golden LivingCenter-Court Manor	ASHLAND	ASHLAND	33	75	25	0	47	33
Heritage Manor	RICE LAKE	BARRON	10	33	17	33	8	63
Rice Lake Convalescent Center	RICE LAKE	BARRON	75	133	0	50	59	128
Pioneer Nursing Home	PRAIRIE FARM	BARRON	20	60	50	67	53	75
Luther Midelfort-Northland Mayo Health System	BARRON	BARRON	0	17	0	NS	0	25
Barron Care and Rehab	BARRON	BARRON	300	50	25	NS	129	229
Cumberland Memorial Hospital ECU	CUMBERLAND	BARRON	0	45	NS	33	0	18
Dallas Care and Rehab	DALLAS	BARRON	67	100	200	200	148	167
Knapp Haven Nursing Home	CHETEK	BARRON	0	0	0	0	38	19
Northern Lights Health Care Center	WASHBURN	BAYFIELD	0	30	0	25	13	55
Rennes Health and Rehab Center-Depere	DE PERE	BROWN	33	60	40	42	36	37
Ledge View Nursing Center Inc	DE PERE	BROWN	0	0	0	NS	40	NS
Brown Cty Community Treatment Ctr-Bayshore Village	GREEN BAY	BROWN	0	0	0	250	0	10
Manorcare Health Services East	GREEN BAY	BROWN	18	0	0	33	50	200
Santa Maria Nursing Home Inc	GREEN BAY	BROWN	0	0	25	0	9	29
Odd Fellow Home	GREEN BAY	BROWN	0	0	0	50	17	39
Parkview Manor Health and Rehabilitation Center	GREEN BAY	BROWN	76	275	0	100	56	86
Bornemann Nursing Home	GREEN BAY	BROWN	0	33	0	100	20	32
Grancare Nursing Center	GREEN BAY	BROWN	29	0	17	33	19	57
San Luis Medical And Rehabilitation	GREEN BAY	BROWN	38	60	23	67	52	57

Name	City	County	Full Time Registered Nurses	Part Time Registered Nurses	Full Time Licensed Practical Nurses	Part Time Licensed Practical Nurses	Full Time Nursing Assistants	Part Time Nursing Assistants
Oakwood Village East Health And Rehabilitation Center	MADISON	DANE	20	29	0	50	32	58
Oakwood Lutheran Homes Association	MADISON	DANE	29	43	0	0	35	61
Karmenta Center	MADISON	DANE	85	50	55	40	141	96
Belmont Nursing and Rehabilitation Center	MADISON	DANE	10	100	0	17	23	41
Sunny Hill Health Care Center	MADISON	DANE	100	100	14	20	82	93
Capitol Lakes Health Center	MADISON	DANE	20	60	0	23	29	91
Ingleside Nursing Home	MOUNT HOREB	DANE	0	33	0	11	38	16
Attic Angel Place Health Center	MIDDLETON	DANE	25	29	NS	33	50	54
Oak Park Nursing and Rehabilitation Center	MADISON	DANE	69	75	40	150	32	63
Heartland Country Village	BLACK EARTH	DANE	0	0	0	0	31	43
Middleton Village Nursing and Rehabilitation	MIDDLETON	DANE	25	100	13	100	47	56
Rest Haven Health Care Center	VERONA	DANE	25	0	0	NS	20	17
Oregon Manor Ltd	OREGON	DANE	29	25	0	40	80	39
Sun Prairie Health Care Center	SUN PRAIRIE	DANE	0	100	0	0	0	14
Willows Nursing and Rehabilitation Center	SUN PRAIRIE	DANE	86	250	0	300	96	600
St Marys Care Center	MADISON	DANE	38	20	20	7	45	29
Four Winds Manor	VERONA	DANE	25	150	0	0	77	71
Badger Prairie Health Care Center	VERONA	DANE	0	8	0	0	0	38
Waunakee Manor Health Care Center	WAUNAKEE	DANE	20	43	22	0	82	60
Skaalen Nursing and Rehabilitation Center	STOUGHTON	DANE	0	33	0	33	0	18
Nazareth Health and Rehabilitation Center	STOUGHTON	DANE	113	0	50	43	49	86
Marquardt Memorial Manor	WATERTOWN	DODGE	6	25	13	20	0	15
Golden LivingCenter-Watertown	WATERTOWN	DODGE	56	20	0	0	103	56
Hope Health And Rehabilitation	LOMIRA	DODGE	33	133	40	100	85	78
Christian Home and Rehabilitation Center	WAUPUN	DODGE	0	75	0	17	0	60
Golden LivingCenter-Continental Manor of Randolph	RANDOLPH	DODGE	13	20	0	0	46	21

Name	City	County	Full Time Registered Nurses	Part Time Registered Nurses	Full Time Licensed Practical Nurses	Part Time Licensed Practical Nurses	Full Time Nursing Assistants	Part Time Nursing Assistants
Manorcare Health Services	FOND DU LAC	FOND DU LAC	17	13	0	33	42	33
All About Life Rehabilitation Center	FOND DU LAC	FOND DU LAC	100	60	0	29	55	61
St Francis Home	FOND DU LAC	FOND DU LAC	0	19	0	10	23	33
Transitional Care Unit	FOND DU LAC	FOND DU LAC	0	18	0	0	NS	20
Rolling Meadows Nursing and Rehabilitation Center	FOND DU LAC	FOND DU LAC	40	67	17	40	0	45
Crandon Nursing Home	CRANDON	FOREST	0	0	NS	17	0	27
Nu Roc Community Healthcare Inc	LAONA	FOREST	0	57	40	NS	36	44
ManorCare Health Services-Platteville	PLATTEVILLE	GRANT	89	NS	0	33	64	71
Grays Nursing Home	PLATTEVILLE	GRANT	100	50	100	100	20	60
Boscobel Care and Rehab	BOSCOBEL	GRANT	200	100	NS	200	NS	120
Orchard Manor	LANCASTER	GRANT	0	25	0	40	0	28
Lancaster Care Center	LANCASTER	GRANT	0	50	0	40	10	57
Golden LivingCenter-Riverdale	MUSCODA	GRANT	40	100	50	0	33	56
Southwest Health Center	CUBA CITY	GRANT	0	38	0	18	15	42
St Dominic Villa	HAZEL GREEN	GRANT	57	9	0	0	25	16
Good Samaritan Society-Fennimore	FENNIMORE	GRANT	43	33	0	70	0	64
Pleasant View Nursing Home	MONROE	GREEN	25	85	0	57	12	80
Monroe Manor Nursing And Rehabilitation	MONROE	GREEN	160	40	160	67	38	175
New Glarus Home Inc	NEW GLARUS	GREEN	0	21	0	0	13	38
Sunnyview Health Care Center	PRINCETON	GREEN LAKE	100	100	0	50	0	38
Juliette Manor	BERLIN	GREEN LAKE	100	30	0	22	0	36
Markesan Resident Home Inc	MARKESAN	GREEN LAKE	33	0	25	100	63	27
Upland Hills Nursing and Rehabilitation	DODGEVILLE	IOWA	0	24	NS	0	NS	58
Bloomfield Healthcare and Rehabilitation Center	DODGEVILLE	IOWA	20	40	0	0	0	39
Mineral Point Care Center	MINERAL POINT	IOWA	100	50	100	50	44	73
Villa Maria Health and Rehabilitation Center	HURLEY	IRON	40	NS	33	NS	85	0
Sky View Nursing Center	HURLEY	IRON	0	NS	0	100	0	200
Family Heritage Nursing & Rehabilitation Center, LLC	BLACK RIVER FALLS	JACKSON	100	75	133	180	127	125

Name	City	County	Full Time Registered Nurses	Part Time Registered Nurses	Full Time Licensed Practical Nurses	Part Time Licensed Practical Nurses	Full Time Nursing Assistants	Part Time Nursing Assistants
Golden LivingCenter-Riverview	TOMAHAWK	LINCOLN	29	0	0	100	17	29
Pine Crest Nursing Home	MERRILL	LINCOLN	82	21	300	57	0	46
North Ridge Medical and Rehabilitation Center	MANITOWOC	MANITOWOC	8	300	0	50	25	9
Shady Lane Nursing Care Center	MANITOWOC	MANITOWOC	9	56	0	29	32	28
Manitowoc Health Care Center	MANITOWOC	MANITOWOC	29	100	0	32	3	67
Rivers Bend Health and Rehabilitation	MANITOWOC	MANITOWOC	53	40	25	0	40	0
St Marys Home For The Aged	MANITOWOC	MANITOWOC	14	57	0	20	0	27
Hamilton Memorial Home	TWO RIVERS	MANITOWOC	0	33	50	67	27	46
Golden LivingCenter-Continental Manor	ABBOTSFORD	MARATHON	30	167	0	NS	38	61
Kennedy Park Medical And Rehabilitation	SCHOFIELD	MARATHON	28	0	17	100	41	25
Golden LivingCenter-Three Oaks	MARSHFIELD	MARATHON	53	71	40	80	72	66
Rennes Health And Rehab Center-Weston	WESTON	MARATHON	25	69	NS	100	57	95
Marywood Convalescent Center	WAUSAU	MARATHON	23	55	14	86	34	51
Wausau Manor	WAUSAU	MARATHON	42	100	0	0	59	63
Colonial Manor Medical and Rehabilitation Center	WAUSAU	MARATHON	58	40	33	40	17	87
North Central Health Care	WAUSAU	MARATHON	0	10	0	0	0	36
Maryhill Manor Inc	NIAGARA	MARINETTE	0	89	0	0	0	55
Rennes Health and Rehab Center-West	PESHTIGO	MARINETTE	25	25	0	40	10	69
Rennes Health and Rehab Center-East	PESHTIGO	MARINETTE	0	33	0	14	16	51
Whispering Oaks Care Center	PESHTIGO	MARINETTE	100	NS	25	100	64	80
Luther Home	MARINETTE	MARINETTE	0	100	0	38	6	34
Newcare Inc	CRIVITZ	MARINETTE	50	100	17	0	24	45
Montello Care Center	MONTELLO	MARQUETTE	33	0	50	50	23	100
Milwaukee Catholic Home	MILWAUKEE	MILWAUKEE	0	31	0	47	44	40
Golden LivingCenter-Silver Spring	GLENDALE	MILWAUKEE	400	NS	400	NS	514	30
Golden LivingCenter-Colonial Manor	GLENDALE	MILWAUKEE	100	100	42	21	54	67
Milwaukee County Mental Health Division Rehabilitation Central	MILWAUKEE	MILWAUKEE	100	100	100	100	100	100
St Camillus Health Center	WAUWATOSA	MILWAUKEE	33	33	0	20	18	28
Lutheran Home	WAUWATOSA	MILWAUKEE	10	29	0	7	3	26

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Palmer Center	WEST ALLIS	MILWAUKEE	0	73	NS	0	0	75
Mitchell Manor	WEST ALLIS	MILWAUKEE	100	50	25	133	28	86
Willowcrest Care Center	SOUTH MILWAUKEE	MILWAUKEE	22	0	27	50	63	45
Franciscan Villa	SOUTH MILWAUKEE	MILWAUKEE	50	25	11	25	53	41
Eastcastle Place Bradford Terrace Convalescent Center	MILWAUKEE	MILWAUKEE	17	50	50	0	20	43
Morrow Memorial Home	SPARTA	MONROE	22	7	0	0	3	51
Rolling Hills Rehabilitation Center	SPARTA	MONROE	0	13	17	14	33	32
Tomah Nursing and Rehabilitation	TOMAH	MONROE	40	50	50	100	74	85
Woodlands Of Oconto	OCONTO	OCONTO	75	50	33	150	58	20
Woodland Village Nursing Home	SURING	OCONTO	25	NS	0	0	36	20
Sharpe Care Nursing & Rehabilitation Center, LLC	OCONTO FALLS	OCONTO	0	45	0	29	12	37
Woodlands Of Gillett	GILLETT	OCONTO	50	100	0	100	29	33
Avanti Health and Rehabilitation Center, LLC	MINOCQUA	ONEIDA	67	NS	125	150	90	241
Taylor Park Nursing and Rehabilitation Center	RHINELANDER	ONEIDA	86	50	20	57	24	53
Friendly Village Nursing and Rehabilitation Center	RHINELANDER	ONEIDA	50	71	8	75	24	175
Manorcare Health Services	APPLETON	OUTAGAMIE	67	200	0	100	29	81
Rennes Health and Rehab Center-Appleton	APPLETON	OUTAGAMIE	30	36	67	40	33	31
Colony Oaks Care Center	APPLETON	OUTAGAMIE	92	183	25	100	69	63
St Paul Elder Services, Inc	KAUKAUNA	OUTAGAMIE	83	48	NS	25	13	58
St Paul Recovery Inn	APPLETON	OUTAGAMIE	NS	33	NS	NS	0	67
Parkside Care Center, LLC	LITTLE CHUTE	OUTAGAMIE	11	83	0	50	0	63
Brewster Village	APPLETON	OUTAGAMIE	30	35	0	0	4	24
Good Shepherd Services LTD	SEYMOUR	OUTAGAMIE	0	0	0	0	20	24
Anna John Nursing Home	DE PERE	OUTAGAMIE	0	0	0	33	0	100
Appleton Health Care Center	APPLETON	OUTAGAMIE	56	100	50	83	34	55
Heritage Nursing and Rehabilitation Center	PORT WASHINGTON	OZAUKEE	800	400	167	200	125	533

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Schmitt Woodland Hills Inc	RICHLAND CENTER	RICHLAND	0	25	NS	0	50	56
Beloit Health And Rehabilitation Center	BELOIT	ROCK	41	40	33	14	16	35
Premier Rehabilitation and Skilled Nursing	BELOIT	ROCK	0	43	17	17	78	46
Alden Meadow Park Health Care Center, Inc	CLINTON	ROCK	100	100	0	0	24	94
St Elizabeth Nursing Home	JANESVILLE	ROCK	167	0	75	100	50	107
Cedar Crest Health Center	JANESVILLE	ROCK	25	36	33	11	39	32
Mercy Manor Transition Center	JANESVILLE	ROCK	100	100	NS	100	100	100
Rock Haven	JANESVILLE	ROCK	0	6	NS	0	0	5
Evansville Manor	EVANSVILLE	ROCK	14	18	0	20	0	43
Edgerton Care Center	EDGERTON	ROCK	0	0	NS	25	63	42
Woods Crossing At Woods Point	BRODHEAD	ROCK	50	20	0	0	27	25
Ladysmith Nursing Home	LADYSMITH	RUSK	29	100	25	50	22	50
Rusk County Memorial Hospital and Nursing Home	LADYSMITH	RUSK	14	0	0	0	0	25
Deerfield Care Center, LLC	NEW RICHMOND	SAINT CROIX	63	60	100	100	27	50
St Croix Health Center	NEW RICHMOND	SAINT CROIX	0	25	0	30	0	59
Glenhaven Inc	GLENWOOD CITY	SAINT CROIX	0	0	67	33	27	29
Christian Community Home	HUDSON	SAINT CROIX	14	50	0	50	11	55
Lutheran Home River Falls	RIVER FALLS	SAINT CROIX	0	0	11	50	17	58
Kinnic Long Term Care	RIVER FALLS	SAINT CROIX	17	0	0	57	27	61
Baldwin Care Center Inc	BALDWIN	SAINT CROIX	0	33	0	0	16	65
Park View Home	WOODVILLE	SAINT CROIX	29	NS	0	100	30	80
American Heritage Care Center	HAMMOND	SAINT CROIX	17	75	0	0	29	50
St Clare Meadows Care Center	BARABOO	SAUK	0	0	0	9	0	44
Ridgeview Terrace Long Term Care	REEDSBURG	SAUK	0	0	NS	0	NS	33
Sauk County Health Care Center	REEDSBURG	SAUK	20	8	0	0	6	105
Greenway Manor	SPRING GREEN	SAUK	50	60	100	67	31	52
Maplewood of Sauk Prairie	SAUK CITY	SAUK	0	9	0	18	7	41
Golden LivingCenter-Valley of Hayward	HAYWARD	SAWYER	0	50	0	50	15	75
Water's Edge	HAYWARD	SAWYER	17	25	0	0	20	65
Homme Home For The Aging	WITTENBERG	SHAWANO	0	0	0	80	16	24

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Lillian Kerr Healthcare Center	PHELPS	VILAS	40	60	0	0	36	24
Williams Bay Care Center	WILLIAMS BAY	WALWORTH	67	29	0	0	0	53
Geneva Lake Manor	LAKE GENEVA	WALWORTH	17	200	0	0	41	40
Golden Years Health Center	WALWORTH	WALWORTH	0	22	0	33	17	
Fairhaven Corporation	WHITEWATER	WALWORTH	43	17	50	30	34	49
East Troy Manor	EAST TROY	WALWORTH	100	50	67	125	100	104
Holton Manor	ELKHORN	WALWORTH	75	0	100	67	43	67
Willowfield Nursing and Rehabilitation Center	DELANAN	WALWORTH	44	0	40	200	83	94
Lakeland Health Care Center	ELKHORN	WALWORTH	9	43	17	22	0	13
Terraceview Living Center, Inc	SHELL LAKE	WASHBURN	100	100	100	100	100	100
Spooner Health System	SPOONER	WASHBURN	13	22	0	75	0	96
Cedar Lake Health and Rehabilitation Center	WEST BEND	WASHINGTON	14	26	11	26	35	35
Samaritan Health Center	WEST BEND	WASHINGTON	18	NS	0	30	0	25
Virginia Highlands Health and Rehabilitation Center	GERMANTOWN	WASHINGTON	72	138	26	50	121	81
Hartford Healthcare Center	HARTFORD	WASHINGTON	57	75	50	33	45	100
Samaritan's Cedar Crossing Subacute Unit	WEST BEND	WASHINGTON	67	50	100	NS	33	122
Lindengrove Menomonee Falls	MENOMONEE FALLS	WAUKESHA	47	38	25	100	49	50
Menomonee Falls Health Care Center	MENOMONEE FALLS	WAUKESHA	22	133	0	60	84	54
Lindengrove Mukwonago	MUKWONAGO	WAUKESHA	0	60	0	50	30	48
ManorCare Health Services- Pewaukee	WAUKESHA	WAUKESHA	88	100	10	80	115	118
Lindengrove Waukesha	WAUKESHA	WAUKESHA	24	83	0	0	44	51
Virginia Health and Rehabilitation Center	WAUKESHA	WAUKESHA	23	140	0	57	79	86
Waukesha Springs Health and Rehabilitation Center	WAUKESHA	WAUKESHA	42	67	30	113	69	67
Lake Country Health And Rehabilitation Center	OCONOMOWOC	WAUKESHA	71	67	67	140	80	109
Shorehaven Health & Rehabilitation Center	OCONOMOWOC	WAUKESHA	8	24	0	8	45	35

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Park View Health Center	OSHKOSH	WINNEBAGO	5	25	0	20	2	37
Omro Care Center	OMRO	WINNEBAGO	67	250	29	NS	70	129
Vallhaven Care Center	NEENAH	WINNEBAGO	59	125	25	31	95	61
Peabody Manor	APPLETON	WINNEBAGO	100	186	NS	146	100	157
Oakridge Gardens Nursing Center, Inc	MENASHA	WINNEBAGO	8	20	0	0	16	30
Norwood Health Center-Central	MARSHFIELD	WOOD	55	NS	0	0	0	44
Norwood Health Center-Pathways	MARSHFIELD	WOOD	55	NS	0	0	0	44
Marshfield Care Center, LLC	MARSHFIELD	WOOD	14	25	17	20	10	18
Wisconsin Rapids Nursing and Rehabilitation Center	WISCONSIN RAPIDS	WOOD	22	73	0	63	38	86
Strawberry Lane Medical and Rehabilitation Center	WISCONSIN RAPIDS	WOOD	36	40	75	75	32	53
Bethel Center	ARPIN	WOOD	63	400	57	500	47	200
Edgewater Haven Nursing Home	PORT EDWARDS	WOOD	21	25	17	33	5	54