



**MEDICAL COLLEGE OF WISCONSIN
OCTOBER 15, 2015**

**COMMUNITY MEDICAL EDUCATION PROGRAM ANNUAL REPORT
REPORTING PERIOD ENDING OCTOBER 15, 2015**

A. BACKGROUND

The Medical College of Wisconsin (MCW) is the state's only private medical school and health sciences graduate school, and is dedicated to leadership and excellence in education, patient care, research, and community engagement. As a fully-accredited institution, MCW matriculated approximately 204 students to MCW-Milwaukee in 2015. Also this year, MCW-Green Bay welcomed its inaugural class of 26 medical students. Overall, approximately 845 medical students and 450 graduate students are enrolled in MCW's Medical School and Graduate School of Biomedical Sciences.

2013 Wisconsin Act 20 provided the Medical College of Wisconsin (MCW) with nearly \$7.4 million in funding to be used toward the development of two community medical education programs: one in the Green Bay region, and one in the Central Wisconsin region. The commitment of this funding grew out of a vision to develop community medical education programs that both address the need for additional health care providers in underserved communities across Wisconsin, as well as the goal of improving the health and well-being of individuals and families living in these areas.

Physician shortages have been well documented throughout the United States over the last several years. In 2004, the American Medical Association began expressing concern over physician shortages in some areas of the country. In 2012, the Association of American Medical Colleges expressed concerns that the nation could face a shortage of over 90,000 physicians by 2020. At home, the Wisconsin Hospital Association's recent report, 100 New Physicians a Year: An Imperative for Wisconsin, found that Wisconsin would need to add 100 new physicians annually to avoid an expected shortfall of 2,000 physicians by 2030, with the need being the most acute within the field of primary care.

MCW proposed a multi-community education model in alignment with health care's "Triple Aim" of better value, better outcomes, and lower cost of care. The key focuses of the educational program will be upon prevention and wellness, early clinical experiences, and collaborative, team-based learning processes with other health professionals.

MCW's community medical education program is structured as an "immersive model" wherein students live and learn in the Wisconsin communities in which they eventually might complete their residency training and begin their respective practices. The community medical education program will prepare primary care physicians more efficiently via an innovative program that allows students to complete their medical education in approximately 20 fewer instructional weeks than students at MCW-Milwaukee.

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MCW's long-standing commitment to excellence in medical education, research, patient care and community engagement, as well as world-class basic science and clinical faculty, positions the institution to establish sustainable and robust community medical education programs in Green Bay and Central Wisconsin.

B. DEVELOPMENT STATUS OF THE COMMUNITY MEDICAL EDUCATION PROGRAMS

MCW-Green Bay: Opened July 1, 2015

Final construction of the MCW-Green Bay facility at St. Norbert College was completed in the spring of 2015. The facility is attached to the new Gehl-Mulva Science Center on the St. Norbert College campus and features a large multipurpose classroom linked to MCW-Milwaukee via interactive video connections. Smaller learning spaces can also be divided to provide classrooms for small group learning, as well as a larger lecture hall and anatomy dissection labs with St. Norbert College. In addition to these learning spaces, the facility includes administrative offices for campus faculty and staff. MCW-Green Bay is also collaborating with Bellin College to utilize their recently constructed space for simulation teaching and testing.

Faculty members from both St. Norbert College and UW-Green Bay have been recruited to provide local instruction to the MCW-Green Bay students to complement the material they will be receiving from our faculty in Milwaukee. These faculty members will retain appointments at their primary institutions and have received adjunct appointments at MCW. The faculty members teaching medical students at Green Bay participated in an orientation and retreat in Milwaukee in December to become acquainted with the medical school curriculum and their role in the education of the students.

MCW-Green Bay officially opened July 1 with a class of 26 students. In selecting prospective students, MCW created the Regional Applicant Advisory Committee (RAAC), comprised of community members from Northeast Wisconsin. Along with MCW's Admissions Committee, the RAAC interviewed and selected applicants based upon students' overall qualifications, as well as ensuring successful applicants would be the right fit for the program and the overall community. Twenty-three students are from the state of Wisconsin, representing 17 counties in the state (see attachment). The average age of the student body is 25, with a range from 21 to 33. Students came from 17 undergraduate institutions, including nine Wisconsin institutions.

MCW-Central Wisconsin: Projected Opening July 2016

The process to create a new medical school involves working with two accrediting bodies. In the past year, MCW received approval from the Higher Learning Commission (HLC) to add another medical school in Central Wisconsin. In addition, a consultative site visit was conducted with the two secretariats of the Liaison Committee for Medical Education (LCME) in October, 2015. Following this visit, a formal expansion application was submitted to the LCME. While the LCME does not formally approve additional campuses, the resulting report from the LCME indicated that the accrediting body believed that MCW has the necessary resources available to expand to Central Wisconsin.

The founding campus dean at MCW-Central Wisconsin, Dr. Lisa Dodson, is currently recruiting faculty members to begin in July 2016. An assistant dean for curriculum has been hired and will start in January 2016. The campus will be located at Aspirus Hospital in Wausau and construction is underway at that site to build similar educational facilities and administrative offices. In addition to the space at Aspirus Hospital, MCW-Central Wisconsin students and faculty will be utilizing space at the NorthCentral Technical College in Wausau for anatomy classes and simulation learning.

July 2016 Recruitment

Recruitment is currently underway for the inaugural class at MCW-Central Wisconsin and for MCW-Green Bay's second class. As of October 9, 2015, MCW has received approximately 2,000 applicants indicating an interest in the regional medical schools. Prospective interview dates have been set with students participating in an interview either in Green Bay or Wausau. In addition to members of the MCW Admissions Committee, community representatives will again be involved in the screening and interviewing of students at both regional campus sites.

C. NEW GRADUATE MEDICAL EDUCATION (GME) RESIDENCY PROGRAMS IN NORTHEAST AND CENTRAL WISCONSIN

Graduate medical education (GME), or residency training, is a separate educational process following graduation from medical school, and is a significant predictor of a physician's post-residency practice location. As a result, MCW is working diligently with hospital partners to expand upon MCW's existing 670 residents and 180 fellows in Southeast Wisconsin to also develop new GME programs in the Northeast and Central Wisconsin regions. These GME programs will significantly improve physician recruitment efforts and will also serve as potential training pipelines for graduates of MCW-Green Bay, MCW-Central Wisconsin, and MCW-Milwaukee.

Family Medicine Residency Program in Northeast Wisconsin

2013 Wisconsin Act 20 provided planning funds for MCW to begin a new family medicine residency program in the Northeast region of the state. Over the past two years, MCW's Department of Family and Community Medicine has been working through the planning stages to develop a family medicine residency program. While progress toward the new program continues, significant difficulty has arisen due to an existing federal law which has imposed artificially low per resident caps at two of MCW's largest hospital partners in the region.

In brief, the Centers for Medicare & Medicaid Services (CMS) provides Direct Graduate Medical Education funding to hospitals throughout the nation hosting residency programs. This funding is based upon a per resident amount established within the first several years of a hospital's initial establishment of residents. Unfortunately, two of the largest hospitals in the region had previously rotated a small number of residents through their hospitals many years ago on a temporary basis. Unbeknownst to the hospitals, this triggered the CMS' per resident cap amount at both hospitals, which now precludes these hospitals from obtaining federal funding for the establishment of a new family medicine residency program.

This issue also affects a relatively small number of other hospitals throughout the nation, and MCW is working with our hospital partners in the Green Bay region, the Association of American Medical Colleges, and other national stakeholders to obtain a federal exemption to the per resident caps in these rare, unintended instances. Progress is being made at the federal level, though it is questionable whether and when this issue will be resolved.

MCW sponsored a financial consultant to examine potential Medicare GME funds among the hospitals to support the proposed program. With the likely absence of federal funding, this analysis showed significant financial challenges for the hospitals to help fund the residency positions. In addition to federal advocacy efforts, however, Bellin Health has retained legal counsel to assist in developing organizational models to determine how a residency program could be sponsored between the two health systems.

Somewhat relatedly, MCW recently began sponsoring the existing Fox Valley Family Medicine Residency Program in Appleton. MCW believes one option may be to utilize the Fox Valley residency program model

MCW-Green Bay Class of 2018 Statistics

Applications

- 2267 Total Applications
- 86 Applicants per Seat in the Class
- 26 Students Matriculated

Gender

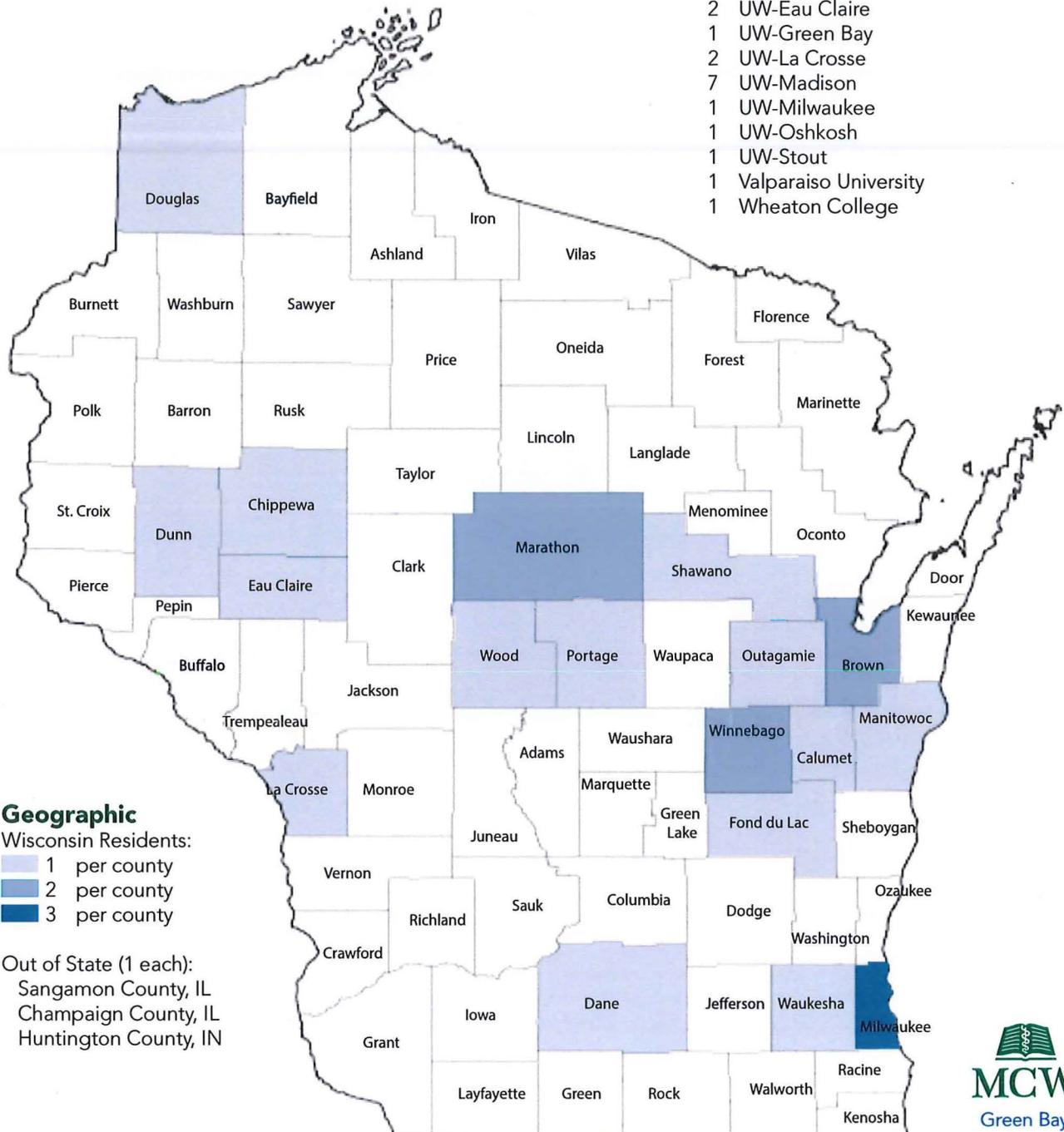
- 15 Men
- 11 Women

Age

- 21-33 Age Range
- 25 Average Age

Undergraduate Institutions

- 1 Bradley University
- 1 Butler University
- 1 Coe College
- 1 Marquette University
- 1 St. Norbert College
- 1 Stonehill College
- 1 Trinity International University
- 1 University of Illinois at Urbana
- 2 UW-Eau Claire
- 1 UW-Green Bay
- 2 UW-La Crosse
- 7 UW-Madison
- 1 UW-Milwaukee
- 1 UW-Oshkosh
- 1 UW-Stout
- 1 Valparaiso University
- 1 Wheaton College





October 15, 2015

The Honorable Scott Walker
Governor, State of Wisconsin
Room 115 East, State Capitol
Madison, WI 53702

Dear Governor Walker:

Enclosed please find the Medical College of Wisconsin's (MCW) annual report for MCW's *Community Medical Education Program*. The recently enacted 2013 Wisconsin Act 20 created this statutorily required annual report under s. 13.106 (4), due on October 15th of each year. The report is required to provide the following information related to any community medical education program of the Medical College of Wisconsin:

1. The number of students enrolled in rural or underserved urban medicine programs.
2. The medical specialties and residency locations of the students in rural or underserved urban medicine programs.
3. The initial post-residency practice locations for graduates of rural or underserved urban medicine programs.

The enclosed document provides an overview of MCW's major activities and efforts through October 15th, 2015 related to MCW-Green Bay and MCW-Central Wisconsin.

Please contact me by phone at 414.955.8217, or via email at nberken@mcw.edu, if you have any questions or comments.

Sincerely,

Nathan Berken
Director of Government Relations
Medical College of Wisconsin

Enclosure:

Medical College of Wisconsin 2015 Community Medical Education Program Report

Cc:

Jeff Renk, *Senate Chief Clerk and Director of Operations*
Patrick E. Fuller, *Assembly Chief Clerk*
Emily Pope, *Legislative Fiscal Bureau*
Sara Hynek, *Wisconsin Department of Administration*
Nathan Schwanz, *Wisconsin Department of Administration*
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